

Kadaltilla / Park Lands Authority

Project Plan for Review of Adelaide Park Lands Management Strategy

Thursday, 28 April 2022
Board Meeting

Author:
Sarah Gilmour, Associate
Director Park Lands, Policy &
Sustainability

Public

Purpose

To seek the approval of Kadaltilla / Park Lands Authority (Kadaltilla) for a project plan for the review of the Adelaide Park Lands Management Strategy 2015 - 2025 (APLMS) pursuant to the *Adelaide Park Lands Act 2005 (SA)*, which requires Kadaltilla to undertake a comprehensive review of the APLMS at least once in every 5 years.

Recommendation

That Kadaltilla / Park Lands Authority:

1. Approves the draft project plan, included as Attachment A to Item 5.1 on the Agenda for the meeting of the Board of Kadaltilla / Park Lands Authority held on 28 April 2022, for the review of the Adelaide Park Lands Management Strategy.
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Implications

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| Adelaide Park Lands Management Strategy 2015-2025 | Adelaide Park Lands Management Strategy 2015-2025 The <i>Adelaide Park Lands Act 2005 (SA)</i> requires Kadaltilla to undertake a comprehensive review of the Adelaide Park Lands Management Strategy (APLMS) at least once in every 5 years. The current APLMS was finalised in August 2017. |
| APLA 2020-2025 Strategic Plan | Adelaide Park Lands Authority 2020-2025 Strategic Plan Management and Protection <i>“Review and improve the Adelaide Park Lands Management Strategy, which includes prioritisation of projects”.</i> |
| Policy | Not as a result of this report |
| Consultation | Stakeholder and community consultation is required and reflected in the proposed project plan. A communication and engagement strategy will also be developed. |
| Resource | Not as a result of this report |
| Risk / Legal / Legislative | The requirements for the review of the Adelaide Park Lands Management Strategy are identified in the <i>Adelaide Park Lands Act 2005</i> . |
| Opportunities | To provide a refreshed and re-focussed Adelaide Park Lands Management Strategy. |
| City of Adelaide Budget Allocation | \$50,000 in 2021/2022 |
| Life of Project, Service, Initiative or (Expectancy of) Asset | 5 Years |
| Ongoing Costs (eg maintenance cost) | Not as a result of this report |
| Other Funding Sources | A State Government funding contribution will be sought for review of the APLMS. |

Discussion

1. The current Adelaide Park Lands Management Strategy 2015 - 2025 (APLMS) was adopted by the Adelaide Park Lands Authority in May 2016, the City of Adelaide in December 2016 and by the Minister for the City of Adelaide in August 2017.
2. In accordance with the requirement in the *Adelaide Park Lands Act 2005*, the Kadaltilla / Park Lands Authority (Kadaltilla) must undertake a comprehensive review of the APLMS at least once in every 5 years. This review should therefore commence in 2022.
3. Preliminary workshops concerning the review were undertaken with Kadaltilla in August and October 2020. The feedback from Kadaltilla in October 2020 was:
 - 3.1. There is no requirement for a complete re-write of the existing document, and a review is sufficient.
 - 3.2. The review should focus on delivery plans, short and medium term
 - 3.3. There is an opportunity for a short-form version of APLMS – for ease of use
 - 3.4. There is a need for a more complete audit of what the existing APLMS has achieved
 - 3.5. An opportunity exists to integrate a Heritage Management Plan into the APLMS, as required for the National Heritage Listing.
4. At the Kadaltilla meeting in November 2021, a presentation was provided which analysed actions from the current APLMS that have been completed, partially completed, or remain to be completed.
5. At the Kadaltilla meeting on 24 February 2022, the Board discussed aspects of an updated APLMS. Comments included:
 - 5.1. A need to undertake visioning to underpin the review, and test whether the overall vision is still compelling and powerful.
 - 5.2. Consider the APLMS from broad perspectives (political, economic, social, technological, legal, environmental)
 - 5.3. The review provides an opportunity to draw inspiration from Light's vision; not just the grid layout but the intent for the Park Lands
 - 5.4. Look to other parks such as Central Park, New York and those in Kyoto for examples of strategic governance of park land cities
 - 5.5. Undertake a contemporary check of the plan, with specific lens on societal changes, for example: updated understanding of climate change, health and wellbeing of cities and consideration of Covid-19, better consideration of Kaurna relationship to Country and political influences
 - 5.6. Identify practical step-shift changes that will improve management of the Park Lands
 - 5.7. Identify a pipeline of projects, infrastructure, and investment
 - 5.8. Identify key areas to return to Park Lands as provided for under the Act
 - 5.9. More visual approaches to communicating the plan such as use of spatial mapping and creating overlays of key contextual information
 - 5.10. Consider a more agile strategy presentation; interactive and electronic
 - 5.11. Apply contextual criteria to establish clear priorities for the APLMS
 - 5.12. There is a risk of being too granular
 - 5.13. All legislative obligations should be met in the updated APLMS
 - 5.14. State involvement in the process is a high priority
 - 5.15. Consider the use and timing of the annual community forum as part of the project's consultation requirements.
6. A comprehensive Project Plan (**Attachment A**) has been developed and condensed into a one-page summary (can be found in Link 1 [here](#)) for ease of reference. It is recommended that the Board approve this project plan and the proposed approach to the review it identifies. The project plan includes a timeframe and identifies that the purpose of the review is to:
 - 6.1. Undertake a comprehensive review of the APLMS 2015-2025 as required under *the Adelaide Park Lands Act (2005)*, focusing on high-value and prioritised Park Land projects and outcomes.

- 6.2. Identify goals, set priorities, and identify strategies with respect to the management of the Adelaide Park Lands
 - 6.3. Develop focussed, measurable and prioritised Park Land projects and outcomes.
 7. The project plan summary sets project objectives, including:
 - 7.1. Create a compelling global vision for the Park Lands
 - 7.2. Undertake a contemporary review and identification of key contextual drivers, challenges and opportunities for managing the Park Lands
 - 7.3. Identification of step-change/big moves that respond to the contemporary context
 - 7.4. Prioritisation of key projects, infrastructure and investments that can deliver the step changes
 - 7.5. Visual and spatial communication of the APLMS with a greater focus on digital formats
 - 7.6. Meaningful engagement with, and participation by, State Government, Council and Kaurna
 - 7.7. Integrate Park Land planning with State, Region and Council strategic agendas.
 8. In addition, the project aims to achieve:
 - 8.1. Review the current APLMS 2015-2025 against the requirements of the Act and against Kadaltilla's Strategic Plan
 - 8.2. Support for Kadaltilla to identify goals, set priorities, and identify strategies with respect to the management of the Adelaide Park Lands
 - 8.3. Integration of Park Land and city planning.
 9. The project is targeting completion in July 2023. Key milestones and target dates include:
 - 9.1. A community forum in August 2022
 - 9.2. Draft APLMS by February 2023
 - 9.3. Community and stakeholder engagement by April 2023
 - 9.4. Final draft APLMS for Kadaltilla consideration by May 2023.
 10. The date of the community forum is proposed to be earlier than previously held (due by end October) due to the local government elections in 2022. The date of the community forum is subject to a future resolution of the Board.
 11. It is proposed that the project is delivered within Council staff resources as directed by Kadaltilla. A State funding contribution will be sought pending Kadaltilla approval of the project plan.
 12. Delivery of information and opportunities for Board input and direction will be provided through reporting to regular meetings, presentations and workshops, site visits and through the Kadaltilla portal.
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Attachments

Attachment A – Project Plan for the review of the Adelaide Park Lands Management Strategy